



**FEMA**

DEC 02 2011

Carol Cwiak, J.D., Ph.D.  
Executive Director  
Emergency Management Higher Education Consortium  
Post Office Box 6050  
Fargo, ND 58108-6050

Dear Dr. Cwiak:

Thank you for your November 4, 2011 letter to Administrator Fugate highlighting the vital relationship between the Emergency Management Higher Education Consortium and FEMA's Higher Education Program; I am responding on his behalf.

The Higher Education position at the Emergency Management Institute is currently advertised with a closing date of December 12, 2011. We encourage you to share this information within the higher education network, as we seek the most qualified person for this position to build on the strengths already established through the Higher Education Program.

We recognize the outstanding contributions of the Higher Education Consortium to the field of emergency management and thank you for your dedication to the higher education community.

Sincerely,

A handwritten signature in black ink, appearing to read "Timothy W. Manning".

Timothy W. Manning  
Deputy Administrator  
Protection and National Preparedness