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Films tell-stories. Of course, this is THOL INCOMENTS nentaries, abstract Tom Sunning in Elsaesse all other properties of cineeps sides abilition. ts parr Yet for most of us, our principal experience of clinema is the fnarrative film. This chapter seeks to analyse how films tell stories, and what experier kinds of stor

For a line be a I must present us which a h ways that mply connections between and over and the next Narrahyes must erefore, have constituent parts, which are also discornibly related (though the type of relationship may vary greatly Most commonly we expected cause and electric event has the e er more syncer answer and so on Narratives also or communication concentric narration is arguably the most sophisrequi ticated of all narration media, because it is molli track, both v walland audio. This enables films ther media and fe presence of dialog we were over on the soundtrack, or the within the image shots of newspapers, books, lette such as intertitles

world, film can COVIDG HOR and the states of the states o ACOLOGICATION AND AND STREET IS DOUBLED - Incatre and architecture. a stately tentures in Indiana Jones and the Last Thus the tomb of 'El Khashe in Petric I Summer a summer and source Crusade (Steven 5 use is used as a ocatio 19971 Winter Albertin Life S Casa Malaparte s the us (Jean tor Godare 1963) In Gugon Kozintsev's Hamlet 1964), meanwhil pictures and tapestries that reservoir the fibri itself decorate the all of clamore. Films not only have the potential to photograph the valls within the other nal ans, they may also copy their tech chaiques developed in theat. and the print state to be a state of the state Tave been highlys fluential in shaping cinema. We may inclusive themes erefore, as combining a mixture of practices which are usingle to a ualita en a with those it has porrowed and developed from other nuclin. In its name tion and its narrative structures nema has also been heavily influence wed by the novel.

will dren and solls the tochniques which make up successfic narration no the smurtures which combine to make a harmon - Antipicies codes") which shape the production of images and so STORE OF T rules (or th declinates sters on a large Contenes (e) Contenes Part 1=00-10 adly divided into mis and editing. The audie codes may be divided into speech, music and noise.

CONVENTIONS, HOLLYWOOD, ART AND AVANT-GARDE CINEMA

The notion of 'rules', albeit ones that are fluid and adaptable, is crucial to the study of form and narrative. As with other narrative media, such as novels, theatre, comic books and epic poems, films organize stories according to sets of conventions, which are understood by filmmakers and recognized by film viewers. Thus we respond to films based on not only our experience of the 'real world', but also the expectations we have formed through watching other films. Film narratives only gain meaning through these expectations, which may be met, or else thwarted in ways that reference and influence such expectations.

For discussion of early cinema and the evolution of film form see pp. 149-50

mise-en-scène Meaning, literally, 'putting into the scene'. this term originated in the theatre. Precise critical definitions differ. but it is most simply understood as everything which appears within the frame, including setting, props, costume and nake-up_lighting, the behaviour of performers, cinematography and special effects.

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en-scène

Sometimes also referred to as 'montage' (from the French 'monter', meaning 'to assemble'). this refers to the joining together of different pieces of film stock in post-production.



classical Hollywood This term refers both to an historical period within Hollywood cinema (which ended with the decline of the vertically integrated studio system in the 1950s), and to the narrative and formal conventions established and promoted during this time: the terms 'classical narrative and 'Hollywood narrative' are frequently used interchangeably with the term 'mainstream narrative.' since this constitutes cinema's dominant mode of story-telling.

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avant-garde

Meaning literally 'advanced guard' (those who 'march ahead' of the trongs in a military campaign), 'avant-garde' has been taken up as an aesthetic term for art (and artists) seeking to challenge, subvert or reinvent artistic tenets and conventions.

Modernism

This refers to a dramatically experimental trend within the arts (painting. sculpture architecture literature, music and film: which grew up at the start of the twentieth certury encompassing a wide array of movements Fxpressionism. Vorticism, Symbolism. Imagism, Surrealism) along with the innovations of individual artists not directly affiliated with a particular movement Modernism involved a rejection of nineteenth century styles. traditions and ideas. and a self-conscious (or 'self-rellexive') approach to aesthetic torms, in which artistic expression was itself explored, questioned and rentvented

For further discussion of Indian cinema see Chapter 13. pp. 336-62.

Russian formalism A literary theory which

developed in Russia in the early 1920s, which sought to establish a scientific basis for the study of literature and literary effects The history and evolution of cinematic narrative conventions allows us to distinguish between, on one hand, 'classical Hollywood' or mainstream cinema, and on the other, art cinema, which has traditionally been the province of Europe. In other words, it is possible to identify a series of narrative conventions which emerged out of the imperatives of commercial cinema, in which the project of entertainment for the purpose of profit is paramount, and a series of narrative conventions which emerged in industries where state subsidies, and a tendency towards small-scale independent production, facilitated an emphasis on aesthetic innovation and personal expression.

Obviously such generalizations require qualification. For example, in contemporary Hollywood horizontal integration and increasing conglomeration have brought about the emergence of large independent producers and specialized production and distribution wings within the major companies. This environment has resulted in films such as The Usual Suspects (Bryan Singer, 1995), Memento (Christopher Nolan, 2000) and Crash (Paul Haggis, 2004) which arguably use a number of art cinema characteristics. Conversely European film industries have consistently produced films, such as comedies and musicals, belonging to genres popularized by Hollywood, while the European propensity for art cinema may also be understood in commercial terms, with aesthetic and national specificity proving a profitable means of product differentiation in a global market. As narrative categories, classical and art cinema are linked, each responding to the methods, creativity and competitive presence of the other. Thus French New Wave cinema pays homage to and parodies film noir (itself indebted to German Expressionism). Hollywood cinema, always particularly adept at cinematic 'borrowing', has tended to adopt art cinema aesthetics and conventions as a means of refreshing its own genres, and the inventiveness of the films listed above may be understood in these terms.

Art cinema is also closely related to a turther category, the avant-garde. The avantgarde is most readily distinguishable from art cinema in economic and institutional, rather than aesthetic, terms, in that avant-garde films are distributed outside the structures of the film industry (in film clubs, galleries or academic institutions). Art films, though frequently subsidized, are exhibited in commercially run cinemas and their larger production scales demand greater financial success than do avant-garde films. In terms of content and form the two categories are overlapping, and both may be related to the rise of **Modernism**.

Both art cinema and avant-garde cinema may be understood in terms of responses to - and reactions against - mainstream cinema. Indeed many critical accounts of art cinema define its conventions as being opposite to Hollywood's, describing it explicitly in terms of what Hollywood is not. As a means of getting to grips with art cinema's conventions this is a useful approach, but it is important to bear in mind that art cinema is not only this. In its relation to Modernism, and in its existence within different national cinemas, art cinema is varied, and has conventions of its own that are not simply 'other' than what Hollywood does.

The above definitions of both 'mainstream' and 'art' in cinema are admittedly Western and 'first-world centric', since the former is conceived in terms of Hollywood and the latter in terms of Europe. This reflects Hollywood's global domination of the film industry, and the powerful influence American and European cinematic traditions have had worldwide. However, there are a number of other powerfully influential national and transcontinental cinemas which offer their own art and commercially orientated conven tions (the cinemas of India and Japan most obviously come to mind).



CINEMA AS INSTITUTION

4 was the British channel most actively engaged in film aduction. From its launch in 1982, it participated in well over 300 films including My Beautiful Fauncerett to 1999 Four Weddings and a Funeral rainsporting (1999) and Store and Leon 1996 And Like the BBC - its terrestrial rival in film production - it favoured oper or bichone. But in 2002 Channel 4 announced a huge cutback in film finance, partly as a consequence or una tank of its big-budget films at the box office, films such as Charlotte Gray (co-produced with Warner, 2001). In the past few years its old rival, BBC Films, has enjoy of a new parts when such Henned by V ippina and demonstration and with with on a investment of nion in domestic film production over ten years up from £10 Many in the UK industry are banking on this, and on the words of BBC cr tor Alan Yentob, "The electronship between TV and film lin the list when he saw y potent one'.32 The UK Film Council This agency, which was set up in May 20

This agency, which was set in the Mar 2000 has eplaced the Arts Courses is the coordinator of encourse to the discussion of the production of shall be over the puts money there exists a set of the the production of shall be production of shall be over the production of a test of the the influence of overseeing structure changes in the UK hous by by facilitating the exhibition of a broader range of films in UK moltiplexes than is nonably the case (see Exhibition above). Wherever the money comes from man be bound of also man be bound till be constant would struggt that we us needed to would film the discussion of a broader range of films in UK moltiplexes than the nonably the case (see Exhibition above).

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For further discussion of Gladiator see Chapter 3.

CASE STUDY 2: A US 'BLOCKBUSTER' PRODUCTION, GLADIATOR (2000)

Script development and pre-production

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Diary (2001), produced by Working The Filmster

In 1996 David Franzoni (producer-writer) approached Dreamworks SKG with a story about gladiators in ancient Rome. The story was then developed by him in collaboration with head of Dreamworks Pictures Walter Parkes and producer Douglas Wick. In the process they revived the 'ancient epic' genre, one that hadn't really seen the light of day since the mid-1960s, with such films as *The Fall of the Roman Empire* (1964). This older film, in fact, was to share many of the same protagonists as the future production *Gladiator*.

The producers felt that their planned film needed a director who could manage the cinematic spectacle that would feature in it. Hence, they approached Ridley Scott who relished the prospect of re-creating a detailed historical environment that would be realistic. The creation of detailed worlds that were believable on their own terms, irrespective of genre, had been a hallmark of earlier Scott productions such as *Alien* (1979), *Blade Runner* (1982) and *Someone to Watch Over Me* (1987). Once the great metteur-en-scène agreed to direct, script development began in earnest.

Franzoni produced the first draft of the screenplay, with John Logan and William Nicholson working as collaborators later on. In the process, the games in the Roman arena came to occupy the central focus of the narrative. And for many months before production began. Scott worked on sketches of the key scenes and on storyboards with S_{2-4} a Despretz. This production was to reflect Scott's long-held notion that direction



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weeks in the winter section of the Rom as well as sets for huge complex of a to add an air of a, of Scott's to add *Runner* which wer mise-en-scène. DUSTRIAL CONTEXTS OF FILM FRODUCTION



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Plate 2.6

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Et Il from *Gladiator* (Ridley Scott, 2000). Maximus (Russell Crowe) and his fellow gladiators – tensile, hard-muscled and armoured – salute the Laring crowds in the Colosseum as they and their Dreamworks/Universal picture enjoy the sweet smell of success

as akin to orchestration, with incident, sound. movement, colour, sets and computer graphics all knitted together under his watchful eyc.³⁴

The film would be jointly produced, financed and distributed by Dreamworks and Universal – the former having had a long-standing distribution arrangement with the latter.³⁵

It was decided that location shooting would bring down the cost of the production. rather than trying to construct everything in Hollywood. However, filming on the site of historical monuments was impossible because of the likely damage incurred during filming, and because of the often poor condition of the sites to begin with. Therefore scouting commenced in Europe and North Africa for locations that could accommodate new sets. Such was the scale of the production that individual design departments were assigned to each of the major locations (UK, Morocco and Malta) by Arthur Max, the film's overall production designer. In each location, 'sets, props and costumes were custom-made for the film', or sets were added to existing buildings (Landau 2000: 66).

The biggest set, that of 'ancient Rome', was built at Port Mifisalfi. Malta, over nineteen weeks in the winter of 1998–99, immediately prior to filming. The set included a full-scale section of the Roman Colosseum (the rest would be filled in using computer graphics), as well as sets for the emperor's palace, the Forum and the Roman marketplace. This huge complex of sets was built on to disused nineteenth-century barracks on the site to add an air of authenticity to the look of the production. This is a favoured technique of Scott's to add verisimilitude to the world he is creating, as per the sets of *Blade Runner* which were built on to old Warner Brothers' city sets to legitimise the film's noir mise-en-scène.

Production and post-production

From the beginning, the shoot was a very complex affair. The scale of the production – with a mammoth budget of over US\$100 million, scenes involving thousands of extras and a four-month shoot in four countries – necessitated the use of four different crews.

Principal photography commenced at the beginning of February 1999 in Bourne Woods. Farnham, Surrey, after the construction of a Roman encampment, a stake barricade and a forest dwelling. The opening battle scene – set in Germania in the film – was a hugely involved affair incorporating replicas of Roman war machines and an army of 1,000 extras. Shooting was finally wrapped up in the UK on 24 February 1999³⁶ from where the production moved to Morocco.

Morocco was the setting in the movie for the gladiator school. In preparation for filming, the local production crew had been busy for nine weeks, since December, 1998.³⁷ In all, the shoot took three weeks here, after which the production moved to Malta for the 'Rome' scenes.

Again, preparation of the sets had begun long before shooting: because of the scale of the set, construction had begun nineteen weeks earlier. And despite bad storms damaging the set,³⁸ filming commenced around mid-March and was completed by the end of May 1999.³⁹ This part of the shoot involved the large-scale Colosseum scenes incorporating 2,000 extras.

Finally, there followed a two-day shoot in Fuscany, which was the chosen location for the home of Maximus in the film. This work – involving Ridley Scott, the main crew (which travelled from location to location), doubles and stunt doubles – marked the end of the long location schedule.⁴⁰

The film was then completed at Shepperton studios, but not before the extraordinary computer visual effects work of Mill Film (London) was incorporated into the film to create the composite shots of the Colosseum. Computer-graphic imaging (CGI) was used to complete the circumference of the first tier of the stadium and to create the second and third tiers. CGI was also used to increase the number of spectators in the Colosseum from 2.000 to 35.000, and to extend other vistas on the Rome set.⁴¹

The film was edited by Ridley Scott and Pietro Scalia, and scored by Hans Zimmer (head of Dreamworks' film music division) and Lisa Gerrard. With the completion of postproduction, Scott delivered the picture to Dreamworks on time and on budget (US\$106 million).⁴²

Distribution and exhibition

For the film's marketing poster, Dreamworks SKG (responsible for marketing the film in the US–Canada territory) and United International Pictures (Universal's marketing arm and responsible for international distribution) promoted a low-angled, medium-long shot of the film's star, Russell Crowe, in costume as Maximus. Here for all to see was the towering presence of a rectilinear, hard, tough male action star with classical adomments of armour and phallic sword. At his feet, literally, lay the Colosseum, across the base of the poster. The powerhouse epic, *Gladiator*, had been launched!

The movie's marketing campaign was the standard one for a blockbuster: saturation booking technique with simultaneous media promotion on a massive scale. The film opened superwide in the US-Canada market on 5 May 2000 in approximately 3,000 screens. With such a big opening, the film caught the imagination of the punters even before the reviews came out – which is of course the purpose of a big opening. But the makers needn't have worried, since the reviews were very favourable. In its opening weekend the tilm grossed around US\$35 million and went straight to number one at the box office. This success was repeated the following weekend in the UK, where the film opened in around 400 screens and grossed approximately £3.5 million.⁴³

Merchandising was kept to a minimum so as not to undermine the 'quality' message of the marketing campaign. Available to buy were the soundtrack, books on the film's

THE INDUSTRIAL CONTEXTS OF FILM PRODUCTION

production and the movie poster - which was soon becoming an iconic image. Tie-ins included Sega games and offers of holidays to Rome.

By the end of the film's box-office run, Gladiator had grossed around US\$452 million worldwide, with takings of \$188 million in the US market alone.44 But the story didn't end there. On 21 November 2000, the DVD and video were released in the US/Canada market. The DVD two-disc set included the following extras: audio commentary by Ridley Scott, eleven deleted scenes from the movie, a behind-the-scenes documentary, a history of gladiatorial games and a theatre trailer, among others.

Evidently, large sales of the DVD were anticipated for the forthcoming holiday season because prior to the release date 2.6 million copies of the DVD were shipped to retail outlets. Gladiator sales more than met expectations, since it went on to become the biggest selling DVD in the US. Sales everywhere were remarkable: in the UK too it became the biggest selling DVD. Eventually, worldwide sales clocked in at around 4.5 million units - the biggest selling DVD up until that time.

And so, with the financial and critical momentum afforded the film, nothing could prevent it from being nominated for twelve Oscars or from winning five in March 2001: for best film, best actor (Russell Crowe), best costume design (Janty Yates), best sound and best visual effects.

The film was, of course, distributed to pay-per-view channels, and subsequently to premium cable/satellite movie channels. In the UK, the film debuted on Sky Premier movie channel in October 2001, and announcements were made in 2001 of a deal having been struck for its terrestrial TV debut in 2003. The keenly contested battle among UK broadcasters for the first-run terrestrial rights was further evidence - if indeed further evidence was necessary - of the global distribution phenomenon that Gladiator had become.

In summary, the UK distribution windows for Gladiator are to date as follows: 1st commercial theatrical release

> 12 May 2000 DVD/video release date 20 November 2000 Premium satellite movie channel premiere Sky Premier

Multi-media empires

Today, it is not adequate to consider the film industry in isolation, for it is only one part of a network of media, entertainment and communications industries controlled by vertically and laterally integrated multi-media conglomerates,

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alach company controlling a vast empire of media and entertainment properties that amounts to a d obal distribution system.45

Examples of such organisations are Time Warner, Viacom (owner of Paramount), Sony Corporation of Japan (owner of Columbia Pictures) and News Corporation (owner of Twentieth Century Fox).

Time Warner merged with AOL (America Online) in January 2001. The new global media giant is the largest in the world, and has interests in the internet, film and TV,

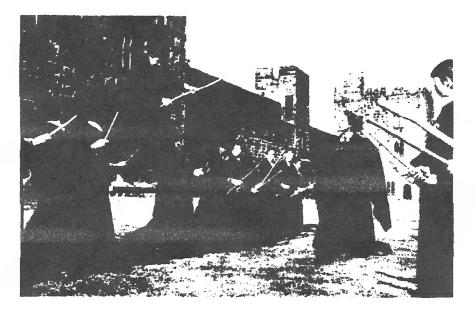
synergy strategy

Combined or related action by a group of individuals or corporations towards a common goal, the combined effect of which exceeds the sum of the individual efforts.

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Plate 2.7

St. from Harry Potter and the Sorcerer's State Chris Columbus. 2017 - Madam Hooch Duks on as Neville Longbottom awkwaroly takes to the skies. Box-office and merchandising, on the other hand, had no problem soaring due to the synergy strategy adopted by AOL Time Warner for the film's promotion.



publishing, cable and satellite systems and the music industry. The underlying philosophy behind the merger is to work across the corporation's holdings to create new business opportunities/associations; in other words a **synergy strategy**. A good example of this is the Time Warner 'marketing council' set up in 2001.

AOL Time Warner synergy and marketing

After the merger with AOL, Time Warner set up a "marketing council" to optimise marketing opportunities across the whole corporation. *Harry Potter and the Sorcerer's Stone* (US title, 2001) was the first substantive evidence of this new synergy strategy in operation. Marketing was planned carefully across all media to take into account the fact that a series of films was planned for 'Harry Potter' (anywhere from three to seven films in the series).⁴⁶ and the Corporation didn't want the series to suffer from overkill in the early stages.

As was noted in the *Financial Times* on the film's opening weekend (16–18 November, 2001).⁴⁷ the film was being promoted on the HBO and Warner networks in the USA, the music was being issued on Warner Music's Atlantic Records label, and a series of articles was appearing across the Corporation's print media empire. Of particular note, *however, was the promotional activity of AOL itself. The online service was offering* merchandising (with ninety licensing partners and 700 products), ticket promotions and giveaways tied in with subscriptions to AOL services.

The coordinated activities of the marketing council paid off, for on the opening weekend the film took approximately \$90 million in the US territory and approximately £16 million in the UK.⁴⁸ (For more examples of building audiences, see 'Film audiences' section below.)

A synergy strategy also lay behind the purchase by Sony Corporation of Japan of Columbia Pictures entertainment in 1989 for \$5 billion.⁴⁹ Sony bought Columbia to boost sales of its home electronics hardware and to achieve synergy between its software and hardware enterprises. Since it acquired Columbia, Sony has used the studio to showcase its electronic high-definition technology such as high-definition TV, 'Blu-ray' DVDs and interactive mult-media video games.

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For further discussion of new technology see Chapter 9.

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Rupert Murdoch's News Corporation is the media conglomerate with the highest visibility in the UK. As an example of its synergy strategy we need only look at its UK Sky (satellite) digital service comprising hundreds of TV, CD quality radio and pay-per-view channels, interactive services, e-mail and so on. This service uses press media and film and TV production companies owned by News Corporation across Europe, Asia and America such as the film company. Twentieth Century Fox and the US terrestrial TV Fox Network) to help promote it and provide programmes for it.

Second

eir films

The communications revolution is being orchestrated by only a handful of global players. Although in the recent past some of these multi-media conglomerates, such as Viacom, nave decided to break themselves up (in an attempt to unlock value in some of their divisions), the fact remains that most of them have not. Unless these firms are properly regulated by the international community - an unlikely event given the powers behind global market liberalisation - they stand to enjoy an oligopolistic power not dreamed of n the far-off days of the MPPC and the studio era.

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Sefore the 1950s, cinama going was a very major recreational activity. According to one ficial re STREET STORE AND CONCERNMENT

Ry ettendance in the nation strends. Studies of the composition of audiences in the 1040 ntify certainsk rage monthly picture attendance, 52 a Athough men and women re houe of men were very high-frequency.c uneys of the

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Being at heme explains the drop in cinema attendance after the peak of the und- to soment of TV: a: 1940s. There was a racked change in social trends in the US after the war-

-----e ownership, suburbanization of metropolitan areas, traffic difficulties, large families, familytertred locure time activities, and the do-it-vo inclumovement 1957: 74)