

to make a distinction between a narrative's story and its plot. Story (labelled 'fabula' by Russian formalist literary theorists) refers to the events of the narrative, and the actions and responses of characters. Plot (or 'syuzhet') refers to the ways in which the

Story and plot

The above definitions of both, 'mainstream', and 'art', in cinema are admittedly Westerm and first-world centric, since the former is conceived in terms of Hollywood and the latter in terms of Europe. This reflects Hollywood's global domination of the film industry, and the powerful influence American and European cinemas have had worldwide. However, there are a number of other powerfully influential national and transnational cinemas which offer their own art and commercially oriented conventions (the cinemas of India and Japan most obviously come to mind).

Both art cinema and avant-garde cinema may be understood in terms of responses to – and reactions against – mainstream cinema. Indeed many critical accounts of art cinema define its conventions as being opposite to Hollywood's, describing it explicitly in terms of what Hollywood is not. As a means of getting to grips with cinema's conventions this is a useful approach, but it is important to bear in mind that cinema is not only this. In its relation to Modernism, and in its existence within different national cinemas, art cinema is varied, and has conventions of its own that are not simply 'other' than what Hollywood does.

At cinema is also closely related to a higher category, the **avant-garde**. The avant-garde is most readily distinguishable from art cinema in economic and institutional, rather than aesthetic, terms, in that avant-garde films are distributed outside the structures of the film industry (in film clubs, galleries or academic institutions). Although frequently subsidized, are exhibited in commercially run cinemas and their larger audiences, content and form the two categories are overlapping. And both may be related to the use of modernism.

Globally such generalizations require qualification and personal expression. Hollywood horizontal integration and increasing conglomerate have brought about the emergence of large independent producers and specialized production units within the major companies. This environment has resulted in films such as *The Usual Suspects* (Bryan Singer, 1995), *Memento* (Christopher Nolan, 2000) and *Crash* (Paul Haggis, 2004) which arguably use a number of art cinema characteristics. Conversely European film industries have consistently produced films, such as comedies and musicals, belonging to genres popularized by Hollywood, while the European propensity for art cinema may also be understood in commercial terms, with the methods of narrative categories, classical and art cinema are linked, each responding to the market. As narrative provides a profitable means of product differentiation in a global market, Hollywood aesthetics film noir (itself indebted to German Expressionism), cinema pays homage to and parodies film presence of the other. Thus French New Wave cinema always particularly adept at cinematic 'borrowing', has tended to adopt at cinema aesthetics and conventions as a means of refreshing its own genres, and the inventiveness of the films listed above is underlined in its own genres.

The history and evolution of cinematic narrative conventions allows us to distinguish between, on one hand, **classical Hollywood**, or mainstream cinema, and on the other art cinema, which has traditionally been the province of Europe. In other words, it is possible to identify a series of narrative conventions which emerged out of the impertives of commercial cinema, in which the project of entertainment for the purpose of profit is paramount, and a series of narrative conventions which emerged in industries where state subsidies, and a tendency towards small-scale independent production facilitate an emphasis on aesthetic innovation and personal expression.

Russian formalism for further discussion of Indian cinema see Chatterjee, pp. 356-62. A literary theory which sought to establish a schematic basis for the study of literature and literary effects.

- Moderatism
This refers to a dramatical expression of the arts and culture.
- Within the arts painting, sculpture, music and literature, much like architecture, reflects to express emotional tension.
- The work grew up at the end of the movement, a series of movements we are array of movements expressing a variety of symbols (magnesium, Sun, enthusiasm along with the artists and critics).
- Artistic individualism and associations of individual artists and critics.
- Moderatism involved a reaction of nihilism, cynicism, satirical wit a reaction of nihilism.

The producers felt that their planned film needed a director who could manage the cinematic spectacle that would feature in it. Hence, they approached Fidley Scott who relished the prospect of re-creating a detailed historical environment that would be realistic. The creation of detailed worlds that were believable on their own terms, had been a hallmark of earlier Scott productions such as *Alien* (1979), *Blade Runner* (1982) and *Something to Watch Over Me* (1987). Once the great metteur-en-scène agreed to direct, script development began in earnest.

Franzoni produced the first draft of the screenplay, with John Logan and William Nicholson working as collaborators later on. In the process, the games in the Roman arena came to occupy the central focus of the narrative. And for many months before production began, Scott worked on sketches of the key scenes and on storyboards with Desperetz. This production was to reflect Scott's long-held notion that direction is, as S. Glafelter.

CASE STUDY 2: A US 'BLOCKBUSTER' PRODUCTION, GLADIATOR (2000)

This agency was set up in May 2000, has replaced the Arts Council as the co-ordinator of National Lottery funds earmarked for British film. The Film Council puts money into development (£4 million per year), the production of small-budget innovative film (funded at £5 million per year), and the production of big-budget film (funded at £8 million per year). It has also set itself the challenge of overseeing structural changes in the UK industry, by facilitating the exhibition of a broader range of films in UK multiplexes than is normally the case (see *Exhibition*, above).

Whichever the case may come from, many commentators on the British film scene would suggest that what is needed is popular film that is also distinctive and personal. British filmmaking needs to break away from its own somewhat entrenched position of pigeon-holing film as either 'cultural' or 'genre' (as per the Richard Curtis romantic comedies, Four Weddings and a Funeral (1994), Notting Hill (1999) and Bridget Jones's Diary (2001), produced by Working Title films).

For twenty years Channel 4 was the British channel most actively engaged in film production. From its launch in 1982, it participated in well over 300 films including My Beautiful Landerette (1996), The Crying Game (1992), Four Weddings and a Funeral (1994), Trainspotting (1996) and Secrets and Lies (1996). And, like the BBC – its terrestrial rival in film production – it favoured co-productions. But in 2002 Channel 4 announced a huge cutback in film finance, partly as a consequence of the failure of its big-budget films at the box office: films such as Charlotte Grey (co-produced with Warner, 2001). In the past few years its old rival, BBC Films, has enjoyed a moderate success with films such as Match Point (2006), directed by Woody Allen. And the Corporation looks like upping the ante with the announcement, in 2006, of a minimum investment of £150 million in domestic film production over ten years (up from £10 million a year). Many in the UK industry are banking on this, and on the words of BBC creative director Alan Yentob, 'when he says, "the relationship between TV and film [in the UK] is a very potent one,"'

mise-en-scène

The biggest set, that of ancient Rome, was built at Port Misafli. Mata, over nineteen weeks in the winter of 1998-99, immediately prior to filming. The set included a full-scale section of the Roman Colosseum (the rest would be filled in using graphics), as well as sets for the emperor's palace, the Forum and the Roman marketplace. This huge complex of sets was built on to disused nineteenth-century barracks on the site of Scott's to add authenticity to the look of the production. This is a favoured technique to add an air of authenticity to old Warner Brothers' city sets to legitimise the film's setting. Runners which were built on to old Warner Brothers' city sets to legitimise the film's setting.

It was decided that location shooting would bring down the cost of the production, rather than trying to construct everything in Hollywood. However, filming on the site of historical monuments was impossible because of the likely damage incurred during filming, and because of the often poor condition of the sites to begin with. Therefore shooting commenced in Europe and North Africa for locations that could accommodate new sets. Such was the scale of the production that individual departments were assigned to each of the major locations (UK, Morocco and Malta) by Arthur Max, the film's overall production designer. In each location, sets, props and costumes were custom-made for the film, or sets were added to existing buildings

The film would be jointly produced, financed and distributed by DreamWorks and Universal - the former having had a long-standing distribution arrangement with the latter.³⁵

...-E-mail from **Paula G. Glazebrook** (University of Alberta) to **David J. Studdert** (Stanford University) - 2000 Maxims (Russell Crowe) and his fellow gladatators - tensile hard-muscled and armoured - salute the **Gladiators** in the Colosseum as they and their framework of universal culture enjoy the sweet smell of success



AUSTRIAL CONTINENTS OF FILM PRODUCTION

Production and post-production

C I N E M A A S I N S T I T U T I O N

From the beginninging, the shoot was a very complex affair. The scale of the production - with a mammoth budget of over US\$100 million, scenes involving thousands of extras and a four-month shoot in four countries - necessitated the use of four different crews. Principal photography commenced at the beginning of February 1999 in Boume Woods, Farnham, Surrey, after the construction of a Roman encampment, a stake barricade and a forest dwelling. The opening battle scene - set in Germany - was a huge involved affair incorporating replicas of Roman war machines and an army of 1,000 extras. Shooting was finally wrapped up in the UK on 24 February 1999 from where the production moved to Morocco.

Morocco was the setting in the movie for the gladiator school. In preparation for filming, the local production crew had been busy for nine weeks, since December.

Again, preparation of the sets had begun long before shooting; because of the scale of the film, there followed a two-day shoot in Iuscaty, which was the chosen location for the home of Maximus in the film. This work – involving Ridley Scott, the main crew and of May 1999.³⁸ This part of the shoot involved the large-scale Colosseum scenes and of May 1999.³⁹ This part of the shoot involved the large-scale Colosseum scenes damaging the set,³⁸ filming commenced around mid-March and was completed by the end of May 1999.³⁹ The set, constructed around nineteen weeks earlier. And despite bad storms at the set, begun nineteen weeks earlier. And despite bad storms incorporating 2,000 extras.

computer visual effects work of Milli Film (London) was incorporated into the film to create the composite shots of the Glossemum. Computer-graphic imaging (CGI) was used to complete the circumference of the first tier of the stadium and to create the second and third tiers. CGI was also used to increase the number of spectators in the Colosseum from 2,000 to 35,000, and to extend other visitors on the Rome set.⁴¹ The film was edited by Ridley Scott and Peter Scallia, and scored by Hans Zimmer (head of Dreamworks' film music division) and Lisa Gerard. With the completion of post-production, Scott delivered the picture to Dreamworks on time and on budget (US\$106 million).⁴²

for the film's marketing poster, Dreamworks SKG (responsible for marketing the film in the US-Canada territory) and United International Pictures (Universal's marketing arm and responsible for international distribution) promoted a low-angle, medium-long shot of the film's star, Russell Crowe, in costume as Maximus. Here for all to see was the wounding presence of a recumbent, hard, tough male action star with classical dorments of amour and phallic sword. At his feet, literally, lay the Colossus, across the base of the postle. The powerhouse epic, Gladiator, had been launched!

The movie's marketing campaign was the standard one for a blockbuster: saturation looking technique with simultaneous media promotion on a massive scale. The film opened superwide in the US-Canada market on 5 May 2000 in approximately 3,000 screens. With such a big opening, the film caught the imagination of the purists even before the reviews came out - which is of course the purpose of a big opening. But the makers needn't have worried, since the reviews were very favourable. In its opening weekend the film grossed around US\$35 million and went straight to number one at the box office. This success was repeated the following weekend in the UK, where the film opened in around 400 screens and grossed approximately £3.5 million.⁴³

Of the marketing campaign. Available to buy were the soundtracks, books on the film's message and posters kept to a minimum so as not to undermine the quality message.

Distribution and exhibition

Synergy strategy

Each company controlling a vast empire of media and entertainment properties that amounts to a
combined effect of which exceeds the sum of the individual efforts.

Examples of such organisations are Time Warner, Viacom (owner of Paramount), Sony Corporation of Japan (owner of Columbia Pictures) and News Corporation (owner of Twentieth Century Fox).

Time Warner merged with AOL (America Online) in January 2001. The new global combined effect of which exceeds the sum of the individual efforts.

Today, it is not adequate to consider the film industry in isolation, for it is only one part of a network of media, entertainment and communications industries controlled by vertically and laterally integrated multi-media conglomerates.

Multi-media empires

27 October 2001
Sky Premier

Premium satellite movie channel premiere

20 November 2000
DVD/video release date

12 May 2000
1st commercial theatrical release

In summary, the UK distribution windows for Gladiator are to date as follows:

The film was, of course, distributed to pay-per-view channels, and subsequently to premium cable/satellite movie channels. In the UK, the film debuted on Sky Premier movie channel in October 2001, and announcements were made in 2001 of a deal having been struck for its terrestrial TV debut in 2003. The keenly contested battle among UK broadcasters for the first-run territorial rights was further evidence - if indeed further evidence was necessary - of the global distribution phenomenon that Gladiator had become.

And so, with the financial and critical momentum afforded the film, nothing could prevent it from being nominated for twelve Oscars or from winning five in March 2001: for best film, best actor (Russell Crowe), best costume design (Janet Yates), best sound and best visual effects.

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Because prior to the release date 2.6 million copies of the DVD were shipped to retail outlets. Gladiator sales more than met expectations, since it went on to become the biggest selling DVD in the US. Sales everywhere were remarkable: in the UK too it became the biggest selling DVD. Eventually, worldwide sales clocked in at around 4.5 million units - the biggest selling DVD up until that time.

Evidently, large sales of the DVD were anticipated for the forthcoming holiday season a history of gladiator games and a theatre trailer, among others.

Ridley Scott, eleven deleted scenes from the movie, a behind-the-scenes documentary, and here. On 21 November 2000, the DVD and video were released in the US/Canada market. The DVD two-disc set included the following extras: audio commentary by world-wide, with takings of \$188 million in the US market alone.⁴⁴ But the story didn't end there. By the end of the film's box-office run, Gladiator had grossed around US\$452 million included Sega games and offers of holidays to Rome.

Production and the movie poster - which was soon becoming an iconic image. Tie-ins

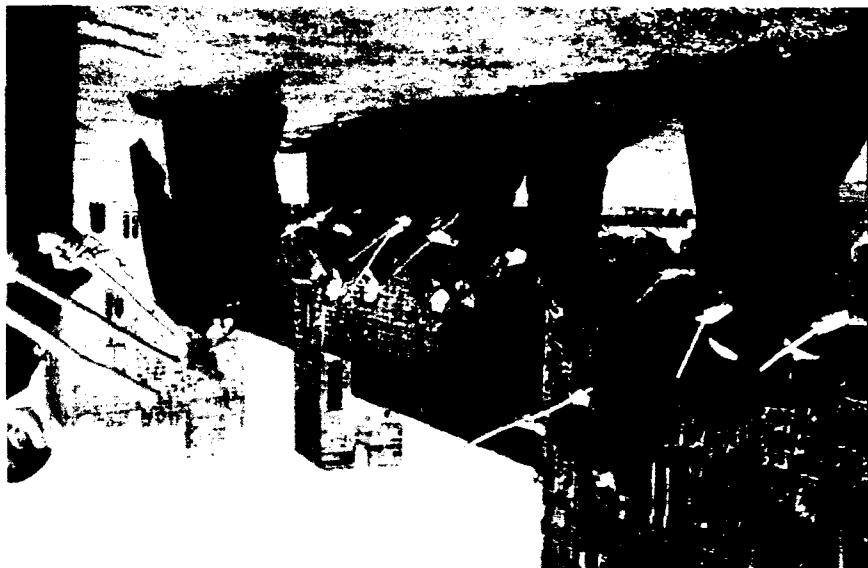
AS was noted in the *Financial Times* on the film's opening weekend (16–18 November, 2001),⁴⁴ the film was being promoted on the HBO and Warner networks in the USA. The music was being issued on Warner Music's Atlantic Records label, and a series of articles was appearing across the Corporation's print media empire. Of particular note, however, was the promotional activity of AOL itself. The online service was offering mechananisms (with ninety licensing partners and 700 products), ticket promotions and giveaways tied in with subscriptions to AOL services.

The coordinated activities of the marketing council paid off, for on the opening weekend the film took approximately \$90 million in the US territory and approximately C\$6 million in the UK.⁴⁵ For more examples of building audiences, see 'Film audiences' section below).

A synergy strategy also lay behind the purchase by Sony Corporation of Japan of Columbia Pictures entertainment in 1989 for \$5 billion.⁴⁶ Sony bought Columbia to boost sales of its home electronics hardware and to achieve synergy between its software and hardware enterprises. Since it acquired Colombia, Sony has used the studio to showcase its electronic high-definition technology such as high-definition TV, 'Blu-ray'

AOL time Warner synergy and marketing

publishing, cable and satellite systems and the music industry. The underlying philosophy behind the merger is to work across the corporation's holdings to create new business opportunities/associations, in other words a **synergy strategy**. A good example of this is the Times Warner marketing council set up in 2001.



FILM AUDIENCES

The communications revolution is being orchestrated by only a handful of global players. Although it in the recent past some of these multi-media conglomerates, such as Viacom, have decided to break themselves up (in an attempt to unlock value in some of their divisions), the fact remains that most of them have not. Unless these firms are property deregulated by the international community - an unlikely event given the powers behind global market liberalisation - they stand to enjoy an oligopolistic power not dreamed of in the far-off days of the MPCC and the studio era.

Summary

The UK scenario is the media conglomerate with the highest visibility in the UK. As an example of its synergy strategy we need only look at its UK Sky (satellite digital service comprising hundreds of TV, CD quality radio and pay-per-view channels, interactive services, e-mail and so on. This service uses press media and film and TV production companies owned by News Corporation across Europe, Asia and America such as the film company, Twentieth Century Fox and the US terrestrial TV Fox Network to help promote it and provide programmes for it.

For further discussion
of new technology see
Chapter 9.

THE INDUSTRIAL CONTEXTS OF FILM PRODUCTION

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