HURON

NDSU Project Status Dashboard
February 3, 2021

Project Overview	
Project Name: NDSU Academic Program Prioritization	
SOW Date: 1/7/2021	**Schedule Status:** Slightly behind schedule due to data collection delays
Project Timeline: January 2021 – April 2021	**Budget Status:** Good
Status Update: 2/3/2021	**Scope Status:** Good

Engagement Timeline:

Activity by Week	1	2	3	4	5	6	7	8	9	10	11	12
Project Initiation	■											
Academic Portfolio Assessment		■	■	■	■	■	■					
Positioning Study								■	■	■	■	■
Campus Engagement											■	■

Executive Status Summary:

Huron is in week 3 of the 12 week project and is coming off a great prior week. Last week, through kickoff meetings with campus leadership, interviews with 14 campus stakeholders, and ongoing discussions with the NDSU data collection team, Huron was able to make great headway in understanding the University. Huron looks forward to building on this initial understanding through an additional 13 interviews scheduled this week and regular standing meetings with campus leadership.

Outside of stakeholder interviews, much of the Huron's team time has been dedicated to assessing, organizing, and summarizing data received within the data request. Most academic data have been submitted by IR, with a few remaining details being finalized this week. Huron received its first set of HR and Finance data on Tuesday (2/2) afternoon and is currently reviewing the files and identifying any questions for NDSU before integrating the data into model development. The team eagerly awaits the general ledger data and ~20 additional missing requested data items.

The lack of access to key datasets has the potential to delay Huron's progress. Huron is otherwise happy to report the project is on budget and there are no scope concerns at this time.

Project Activity Summary – Collaboration Project Summary

Activities Completed: 1/25/21 – 1/29/21

- Developed project kick-off presentation for NDSU leadership
- Held kickoff meeting with institutional leadership, including President Bresciani, Provost Fitzgerald, VPFA Bollinger, and Chief of Staff Wilson
- Interviewed 9 academic stakeholders, including Benton Duncan, Canan Bilen-Green, Charles Peterson, David Bertolini, Gregory Lardy, Kimberly Wallin, Margaret Fitzgerald, Michael Kessler, and Scott Beaulier
- Interviewed 5 administrative stakeholders, including Bruce Bollinger, Cindy Rott, Dean Bresciani, Karin Hegstad, and Laura Oster-Aaland
- Scheduled 13 of 17 remaining campus stakeholder interviews for the week of February 1st
- Scheduled Dean's Council meeting to introduce Huron's NDSU-customized Academic Program Prioritization methodology for February 8th
- Scheduled recurring status update meetings with the Provost and Chief of Staff
- Scheduled recurring meetings with the VPFA's office
- Received, migrated, and cleaned 13 of the 37 requested institutional data files, including data on faculty positions/compensation, course offerings, credit hours taken, and program completions
- Analyzed data files received from interviewees, including campus assessments, enrollment trends, strategic opportunities, and others
- Held data clarification discussion with Emily Berg regarding NDSU coursework and faculty data
- Completed first draft of Academic Taxonomy and compared results against available academic data
- Began exploring historical NDSU undergraduate program trends from 2011-2019 utilizing Emsi data
- Researched and collected any available NDSU workload policies for incorporation into model. Four departments published in handbooks.

Planned Activities: 2/1/21 – 2/5/21

- Complete 6 academic campus stakeholder interviews, including interviews with Don Miller, Florin Salajan, Jill Nelson, Jim Deal, Matthew Friedmann, and Molly Secor-Turner

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- Complete 7 administrative campus stakeholder interviews, including interviews with Chris Wilson, Jane Schuh, Joe Mocnik, Marc Wallman, Margaret Latterell, Rebecca Bahe, and Stacy Duffield
- Schedule remaining 4 campus stakeholder interviews with Casey Peterson, Seinquis Leinen, an alumni representative, and a trustee representative
- Begin scheduling remaining project key meetings, including dean's council, final report presentation, and other agreed upon meetings
- Identify and summarize potential opportunities based on key themes identified in interviews, key meetings, and data analysis
- Develop methodology kickoff presentation for Dean's Council meeting on February 8th
- Build detailed project plan for activities over the next 9 weeks utilizing recent leadership guidance
- Clean and summarize expected HR and Finance data, in addition to remaining academic data
- Meet with Bruce Bollinger, Cindy Rott, and Karin Hegstad to confirm initial understanding of financial and HR data
- Begin developing cost-to-educate model by migrating data, identifying and analyzing sections and schedule types and validating data infrastructure for further processing
- Begin analyzing available data for initially selected academic affairs business cases
- Map NDSU programs to occupations in the Fargo Metropolitan Statistic Area (MSA)
- Begin conducting peer benchmarking for specific NDSU programs

Highlighted Risks and/or Issues				Overall Project Risk Level: Low		
ID	Risk/Issue Description	Probability	Impact	Project Impact and Mitigation/ Remediation Approach	Risk/ Issue Owner	Target Close Date
n/a	Data delays	n/a	Medium	Lack of data could stall progress and hinder delivery of analysis outcomes. Huron has received 16 of 37 items requested. While some items may be unavailable, collecting available data by Feb. 5th will aid project progress.	Mara	2/5/21

Current	Critical Decisions	
Status	Item	Decision
Pending	Alumni and Trustee Interviews	Determine with Provost Fitzgerald which individuals will be interviewed as alumni and trustee representatives

Huron Two-week Availability										
Huron Personnel	Mon. 2/1	Tues. 2/2	Wed. 2/3	Thurs. 2/4	Fri. 2/5	Mon. 2/8	Tues. 2/9	Wed. 2/10	Thurs. 2/11	Fri. 2/12
Peter Stokes	Available	Available	Available	Available	Available	Available	Available	Available	Available	Available
Mike Cogan	Available	Available	Available	Available	Available	Available	Available	Available	Available	Available
Mara Hill	Available	Available	Available	Available	Available	Available	Available	Available	Available	Available
Danielle Bailey	Available	Available	Available	Available	Available	Available	Available	Available	Available	Available
Matt Williams	Available	Available	Available	Available	Available	Available	Available	Available	Available	Available

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