

**NORTH DAKOTA STATE UNIVERSITY AND  
NORTH DAKOTA AIR NATIONAL GUARD  
MEMORANDUM OF  
UNDERSTANDING**

**I. PREAMBLE**

In accordance with policy 305.1(4)(o) of the North Dakota State Board of Higher Education ("SBHE") and with the mutual objective to promote further cooperation between North Dakota State University (NDSU) and North Dakota Air National Guard (NDANG) hereby jointly enter into an Understanding to better serve the research, service, educational and workforce needs of North Dakota (ND). This collaboration is developed based upon their combined presence in the state of North Dakota, which lays the foundations for an innovative opportunity of collaboration between the two organizations in academic advancement and recruitment.

**II. OBJECTIVES**

The objectives of this Understanding are to develop long-term cooperative activities. The activities may include, but are not limited to, the following:

1. NDSU and NDANG understand the missions of both organizations are better served by cooperation that strengthens a new partnership between two organizations.
2. NDSU and NDANG agree to collaborate when and where appropriate to benefit both organizations' various stakeholders.
3. NDSU and NDANG understand through this collaboration, the educational environment in the state is strengthened by both organizations and thereby each will be able to better serve the citizens within the state.
4. NDSU and NDANG will continue to operate as two separate independent organizations in all governances, fiscal and accreditation matters.
5. NDSU and NDANG will nonetheless mutually explore opportunities for creating academic partnerships and operating efficiencies.

**III. PROGRAM MANAGEMENT**

NDSU and NDANG will utilize this partnership as an opportunity to create transfer pathways that will result in quicker time to degree for guard members. These pathways may include transfer guides for both baccalaureate and graduate level academic programs, revised policies to recognize the experience and prior experience of guard members, or other methods devised in collaboration with the respective academic departments and in collaboration with the NDANG. Any of these strategies may be initiated or revised when appropriate and can be initiated by either party.

When legal and appropriate, both entities will share member and student information for only the purposes of recruitment and retention. This information will be provided in accordance with NDSU student privacy policies applicable to sharing student and member data as well as military regulation and privacy laws.

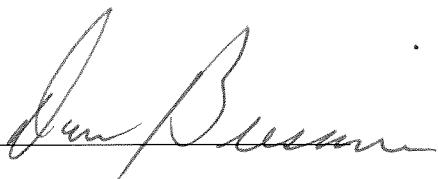
#### IV. TERMS OF UNDERSTANDING

This Understanding is effective on the date of the last signature hereto and will remain in effect for an initial period of five years and may be extended for a period as mutually agreed by both parties. The Understanding can be terminated by either institution by giving one year's notice to the other party.

The activities under this Understanding will be reviewed on an annual basis as mutually agreed and plans for future activities will be developed each year immediately following the review.

#### V. SIGNATURES

The parties hereto, through the duly authorized representatives, hereby agree to the Understanding's provisions and terms of this linkage the Understanding.



Dean L. Bresciani, Ph.D., President  
North Dakota State University



Darrin K. Anderson, Col., USAF  
119<sup>th</sup> Wing Commander  
North Dakota Air National Guard